

# **Appraisal Interview Skills**

## Who would benefit?

All managers and executives who are or will be conducting appraisal interviews.

### Objective

An appraisal interview is a planned discussion between manager and member of staff to review progress, identify training needs and set objectives. Correctly handled, there are significant benefits for the organisation, the manager and the individual. This course will enable delegates to practice the skills of researching, preparing and conducting effective appraisal interviews.

### Content

- Performance Appraisal
  - Definitions and objectives
  - Specific aims
  - Benefits of an appraisal scheme
  - What an appraisal is not or should not be
  - Appraisal forms
- Preparing for the Appraisal Interview
  - Timing
  - Performance review
  - Employee expectations
  - Development
  - Environment
- Structure of Appraisal Interview
  - Introduction
  - Performance review
  - Assessment of future needs
  - Objective setting
  - Action plan
  - Summary
- Interview Skills
  - Qualities of a good interviewer
  - Non verbal communication
  - Questioning techniques
  - Effective listening skills
  - Pattern of interaction
- Following up the Appraisal Interview
  - Why follow up
  - Documentation
  - Actions
  - Monitoring
  - Review meetings

### **Duration**

Half day